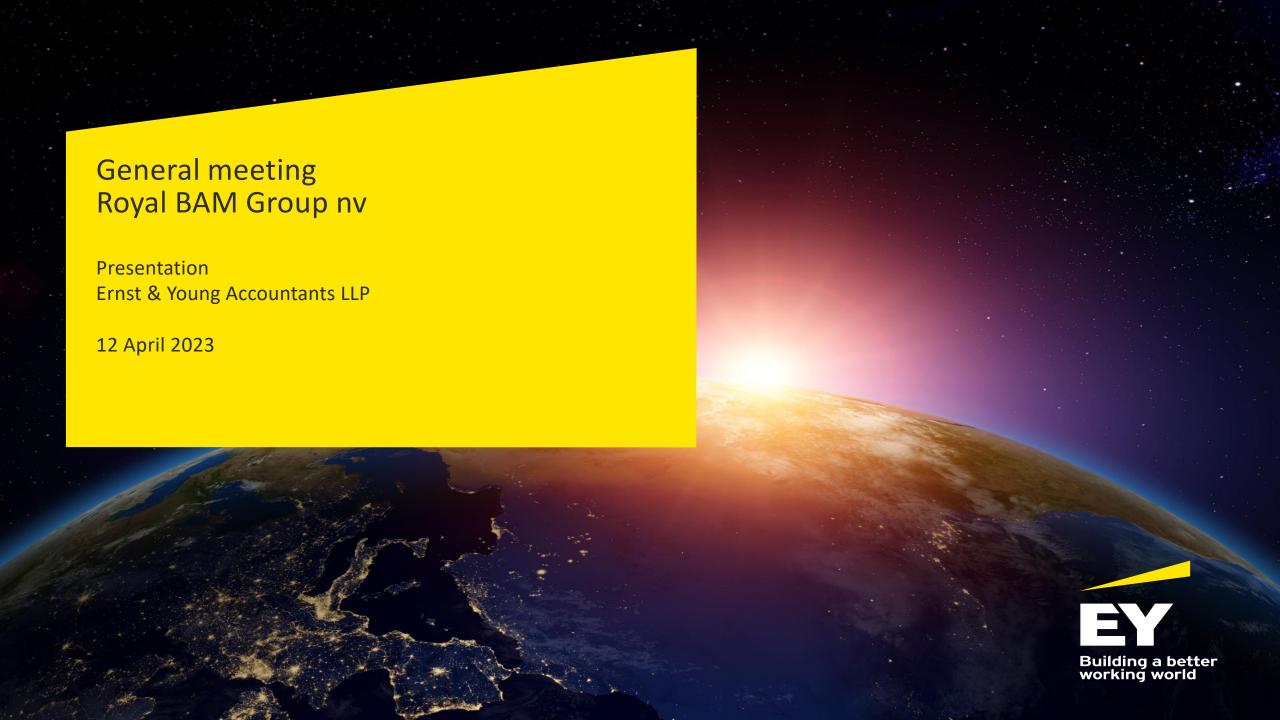




Agenda

- 1. Opening, notifications and announcements.
- 2. Report of the Supervisory Board for the financial year 2022.
- 3. Report of the Executive Board for the financial year 2022.
- 4. Adoption of the 2022 financial statements (for resolution)
- 5. Adoption of the dividend over the financial year 2022.
- 6. Discharge of (a) members Executive Board and (b) members Supervisory Board.
- 7. Presentation of the new sustainability strategy.
- 8. Adoption of amendments to the remuneration policy for the Supervisory Board.
- 9. Confirmation of the Executive Board's authorisation.
- 10. Authorisation Executive Board to have the Company acquire ordinary shares in the Company's capital.
- 11. Re-appointment of Ernst & Young Accountants LLP (2024).
- **12.** Any other business.
- 13. Closing the meeting.



Agenda

- 1. Our scope and reporting criteria tested against
- 2. Audit approach & focus
- 3. Outcome summary

Ernst & Young Accountants LLP is represented by A.A. (Guus) van Eimeren



Our scope and reporting criteria tested against

Annual report section	Opinion	Legal framework / reference	
Financial statements 2022 (consolidated and statutory)	Independent auditor's report Page 179	International Financial Reporting standards as adopted by the European Union (EU-IFRS) and part 9 of Book 2 of the Dutch Civil Code	
Other information in the annual report Scope – sections of the annual report: Key figures Executive Board (ch. 1-5) Supervisory Board report (ch. 6) Other info (ch. 8.2-8.4) Chapters (9.1,9.2,9.3,9.8)		Part 9 of Book 2 of the Dutch Civil Code	
Non financial information Scope – sections of the annual report: Business models (p. 9-11) Strategy (p. 12-18) Stakeholder engagement (p. 20-22) Social performance (p. 44-49) Environmental performance (p. 44-49) NFR process / Mat. themes (p. 208-213) Additional n.f. information (p. 222-223) GRI Disclosures (company website)	Limited assurance report on non- financial information Page 189	GRI Standards and the applied supplemental reporting criteria as disclosed in appendix 9.6 "Non-financial reporting process and methods on page 206 of the annual report	

We conducted our audit in accordance with Dutch law, including Dutch Standards on Auditing and the Dutch Standard 3810N "Assurance opdrachten maatschappelijke verslagen"



Audit approach & focus

Half-year Audit process Planning, approach Conclusion **Audit procedures** Key audit / assurance matters Audit process and results Audit plan Risk based testing balances and · Valuation of projects and revenue Materiality € 32 million transactions recognition Scoping Oversight teams/visits Investigation by Dutch authorities International teams Valuation goodwill and deferred tax Involving experts Corporate governance Fraud and non-compliance assets Independence Going concern Valuation of land and building rights Climate change Accounting for results from disposal of subsidiaries Correct registration of safety incidents Conclusions **Audit plan Review report Independent auditor's report Limited assurance report** Communication Regular meetings with management Meetings **AGM** AGM Attended 4 Audit Committee meetings during 2022, 1 in 2023 13 April 2022 12 April 2023 Attended 2 Supervisory Board meetings during 2022, 1 in 2023



Outcome summary

Annual report section	Opinion	Level of assurance	Conclusion
Financial statements 2022 (consolidated and statutory)	Independent auditor's report Page 179	Reasonable	Unqualified audit opinion True and Fair view
Other information in the annual report Scope – sections of the annual report: Key figures Executive Board (ch. 1-5) Supervisory Board report (ch. 6) Other info (ch. 8.2-8.4) Chapters (9.1,9.2,9.3,9.8)			Information included based on legal and regulatory requirements No material inconsistencies
Non financial information Scope – sections of the annual report: Business models (p. 9-11) Strategy (p. 12-18) Stakeholder engagement (p. 20-22) Social performance (p. 44-49) Environmental performance (p. 44-49) NFR process / Mat. themes (p. 208-213) Additional n.f. information (p. 222-223) GRI Disclosures (company website)	Limited assurance report on non-financial information Page 189	Limited	Review opinion Nothing came to our attention



